

Centrus

IMPACT REPORT

2022

Certified



Corporation

Intro

Executive Summary

The impact that we have on people and the planet sits in the same row as our financial performance. This commitment is embedded within our legal articles at Companies House, confirming obligations beyond our duties to our shareholders and acting as a public commitment to our values as a company.

As global sustainability thresholds are threatened, every industry has a part to play in adding circular credibility to the economy and using their platform for positive contribution.

At Centrus, our sectors of operation have tangible impact on the environment and on society. As a service provider, our action and output on our value chain is far greater than our supply chain inputs and in this service provision, people are our most valued asset.

So that our people know how their role contributes to ESG, we strive to set an exemplary internal footprint.

This impact report shares some of our work and progress to drive Finance with Purpose and the inclusion and awareness helps stimulate external advocacy of sustainable business with our clients.

**Finance
with Purpose**

**A market leader in
sustainability, real
assets and essential
services.**

**This report covers
3 main outcomes**

1.

To communicate our impact to our stakeholders – to help share with clients, partners, employees and the public.

2.

To track progress over time and measure the effectiveness of our programs.

3.

To demonstrate accountability

B Corp Certification



Centrus is incredibly excited to be a certified B Corporation.

This certification was confirmed in November 2022 and shows that we are using our business as a force for good. We have been verified to meet high standards of social, governance and environmental performance with credible and transparent evidence to prove it.

Certified



Corporation

B Corp Commitment Summary at Centrus

- We have embedded sustainability in every operational component of our work and shout about it across our value chain.
- Our services help the financial viability of other purpose-driven enterprises in specific sectors.
- Our sectors of operation have a tangible impact on the environment and on society.
- We strive to play a lead role in adding circular credibility to the economy and link by example to our vision of using finance with purpose.
- We are contributing to the UN Sustainability Goals.
- We track our impact and set targets.

Overall B Impact Score

Based on the B Impact
assessment, Centrus earned
an overall score of 115.7.

The median score for
ordinary businesses who
complete the assessment is
currently 50.9.

We were assessed in the
following areas:

Workers
Environment
Community
Customers
Governance

[Click to view our Public
B Corp Profile and full B
Impact Report.](#)

Median score
for ordinary
businesses

50.9

Qualifies
for B Corp
Certification

80

Centrus score

115.7

... the longstanding
and very successful
relationships that we
have with a whole range
of clients...



Phil Jenkins
Founding MD and Board Chair

One of the pillars of success at Centrus has been the longstanding and very successful relationships that we have with a whole range of clients, many of which share similar values to us. So when we when we talk to clients about our B Corporation status, I think it provides them with a further assurance of our work and the wider impact that we have on not just ourselves as shareholders, but our employees, wider stakeholders, suppliers, clients and all the other people within our ecosystem and the communities within which we operate.



George Roffey
Chief Sustainability Officer

We are very pleased with our overall impact score in the B Corp process and with the evidence that we've provided to back that up.

We endorse the way that B Corp links into the UN Sustainable Development Goals and will measure and improve our contribution.

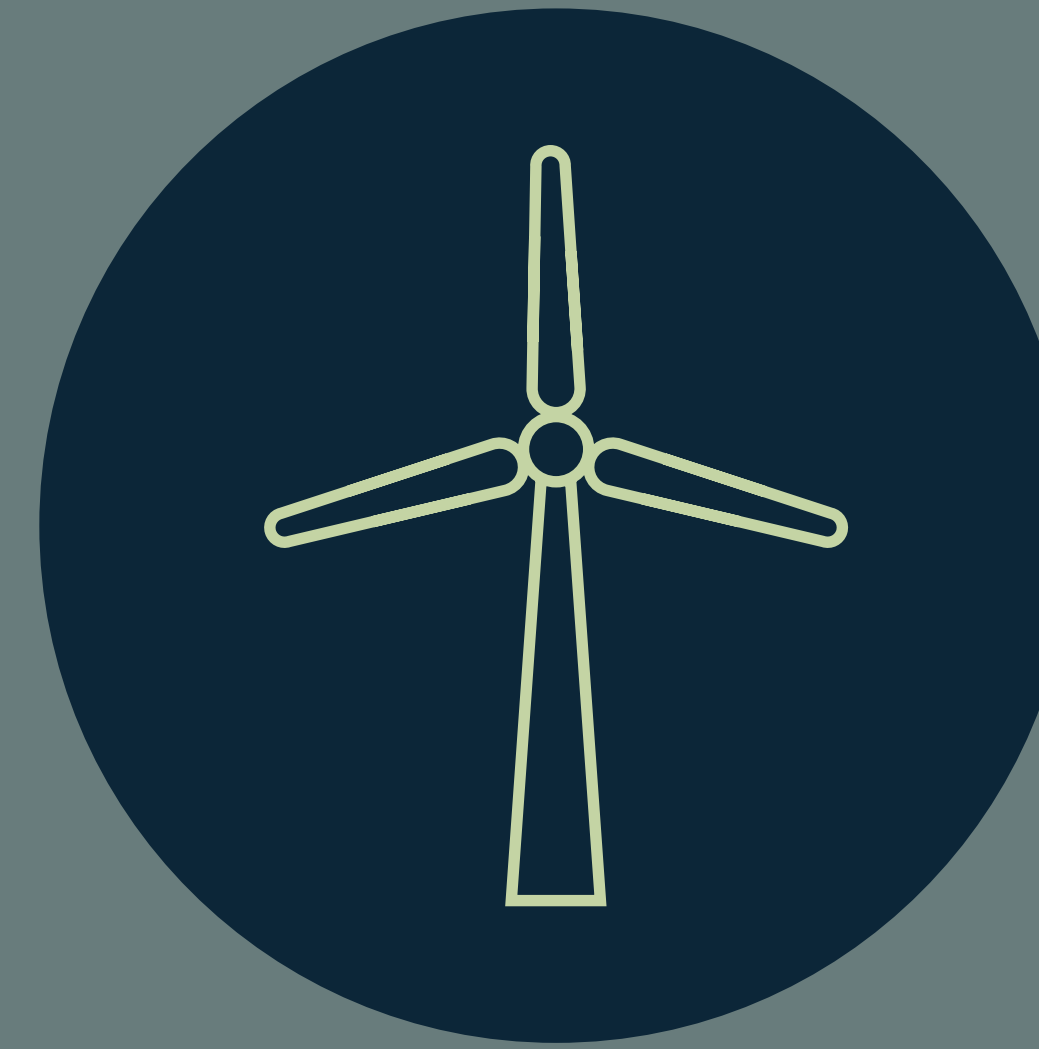
I think the key thing to recognise is it's just the starting point. There are so many pieces to the ESG challenge that it can be very daunting, but we must believe that every positive step has a part to play.

..it's just the
starting point...
we have a
benchmark
established and
can track and
challenge our
contribution.

**Sector Expertise &
Solutions Provided**

A Purpose Driven Client Base across 6 Essential Sectors

“Our sector-specific knowledge enables bespoke solutions, advice and investment for the projects, companies & assets that matter to people, communities & the environment.”

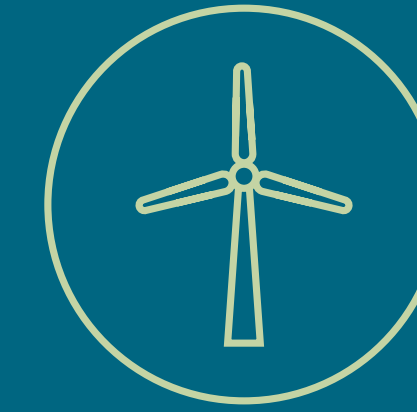


Housing, Education & Care



Our Housing, Education and Care team is our longest-established practice area. We are passionate about developing and executing financial strategies for social infrastructures and are the leading experts in corporate finance for affordable housing.

Infrastructure



We are dedicated to providing financial services with beneficial societal outcomes. As a result, our Infrastructure practice has grown to become one of the leading corporate finance advisory teams to the utilities, ports and airports sectors along with a range of other infrastructure assets and related regulators.

Transport



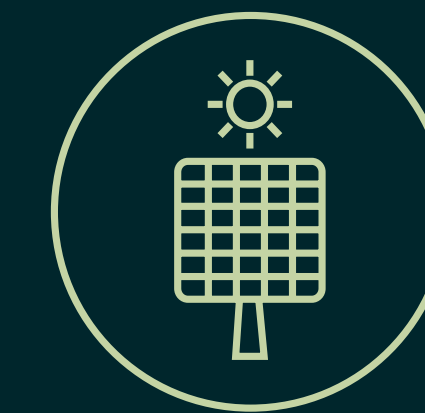
Centrus distinguishes itself in the market with a dedicated team for the transport sector. Our financial advisors can help clients acquire assets and raise capital for rail, aviation, shipping and zero-emission vehicles.

Real Estate



Our real estate team represents a combination of corporate finance and sector-specific expertise. We offer independent and strategic M&A, capital raising and debt-related advice for clients looking to increase or safeguard their investments in this sector.

Energy Transition



We provide strategic corporate finance advisory services that enable energy transition across wind, solar, green gas, battery storage and electrification.

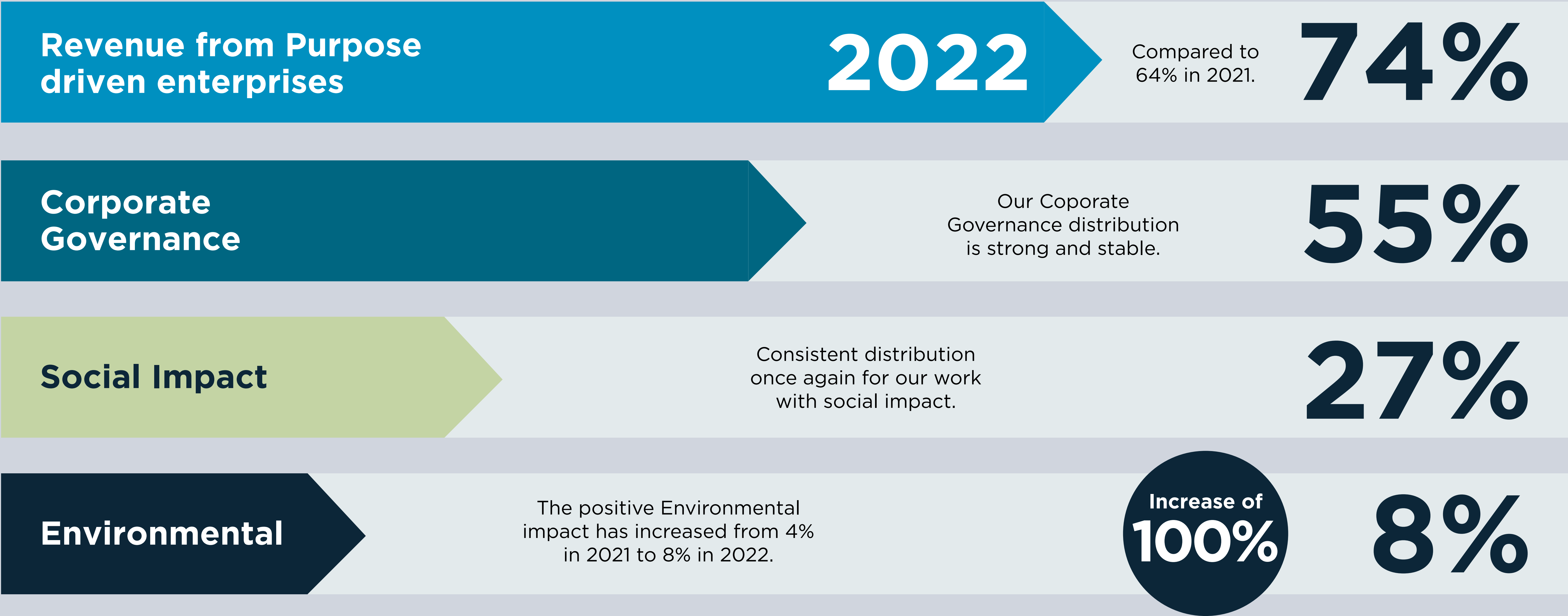
Public Sector



Public sector bodies face a myriad of challenges, especially as far as finance is concerned. Centrus offers expert advice for a number of public sector clients across our core markets in the UK, Ireland and Greece.

Impact Metrics

We categorise the ESG distribution of our work.



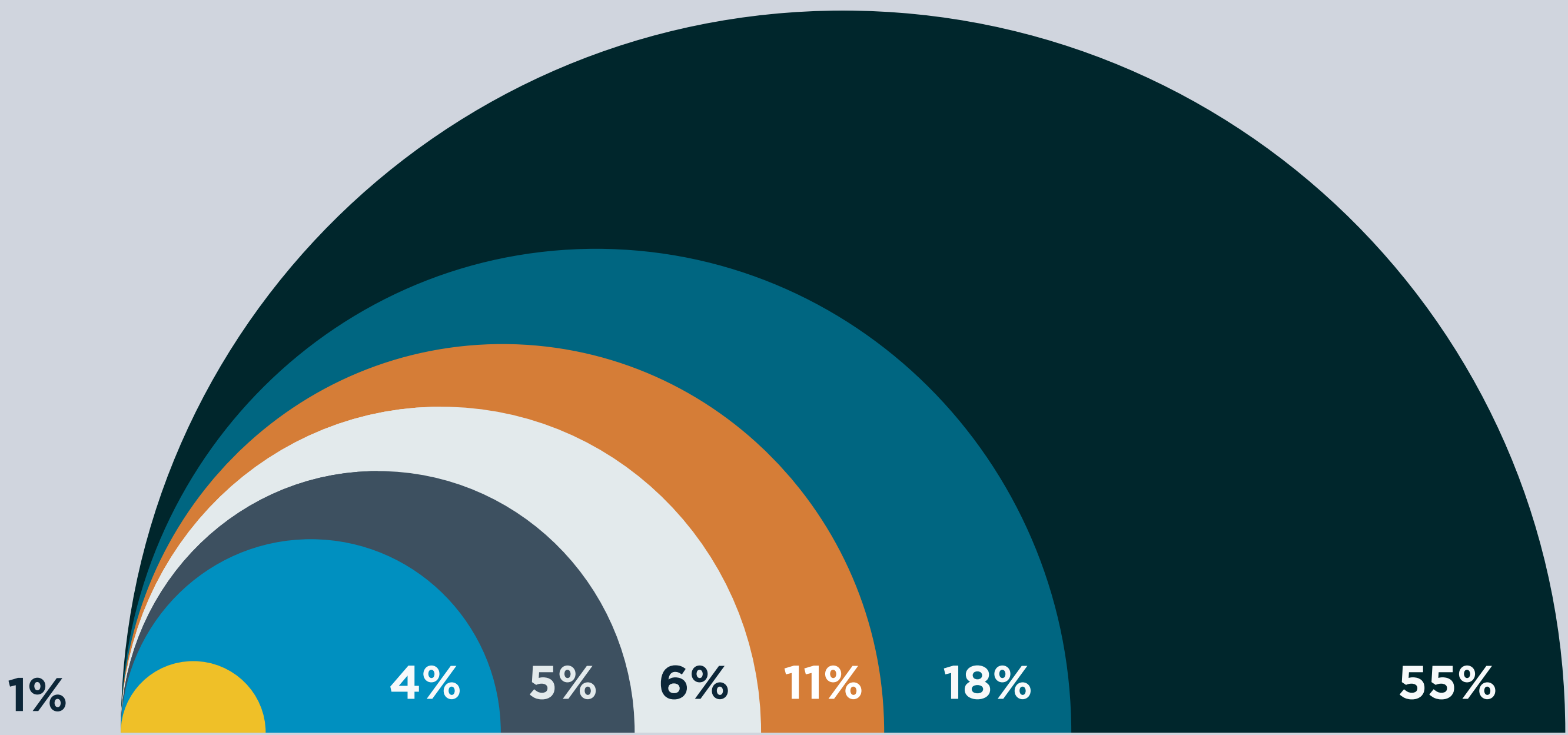
2021/2022 Sector Analysis Comparison

Our services help the financial viability of purpose-driven enterprises in essential sectors.

Measuring our impact across these sectors of operation is now part of our master data and with this information we can track our contribution, set targets and collaborate across our teams and jurisdictions.

2021 Sector Analysis

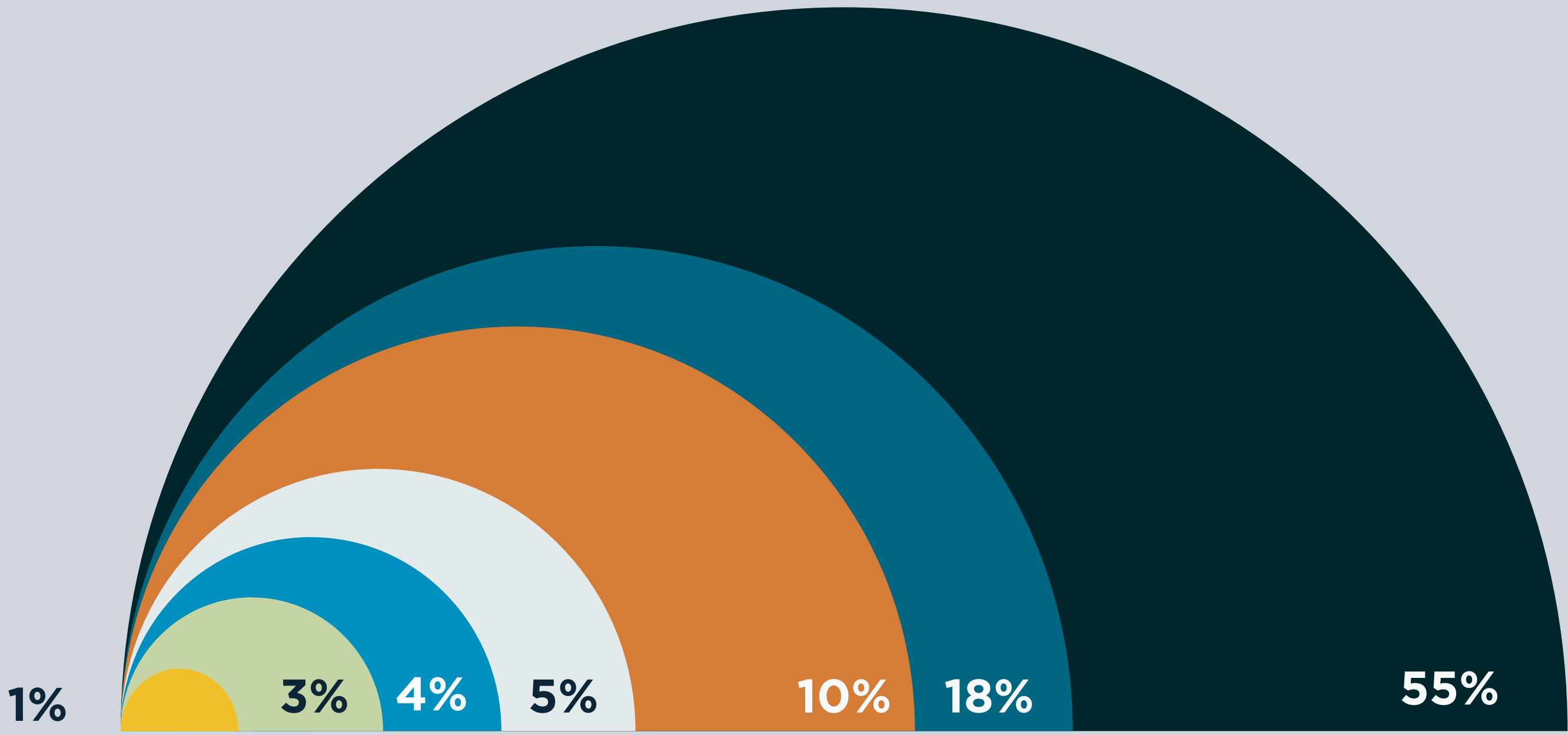
- Analytics
- Infrastructure
- Other
- Real Estate
- Housing & Care
- Tertiary Education
- Transportation



267 Clients/Transactions 2021

2022 Sector Analysis

- Analytics
- Infrastructure
- Other
- Real Estate
- Housing, Education & Care
- Energy Transition
- Transportation



174 Clients/Transactions 2022

2021/2022 Client ESG Impact Distribution

In addition to the cross-sector comparison, we have categorised the ESG impact of our work since January 2021.

This shows the group distribution of our cross-sector solutions and helps our team see the combined value of their work.

Categorising our ESG Impact

Consistent standards for disclosing sustainability impact are still evolving.

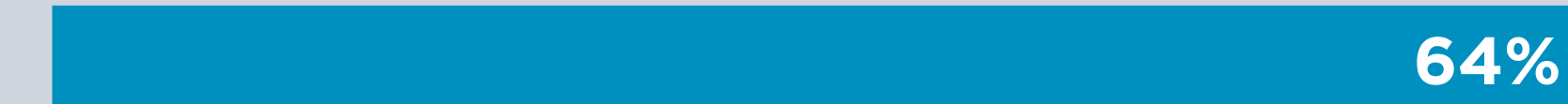
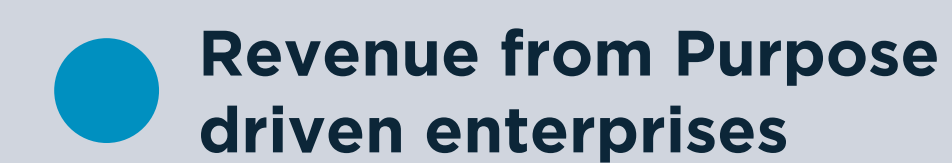
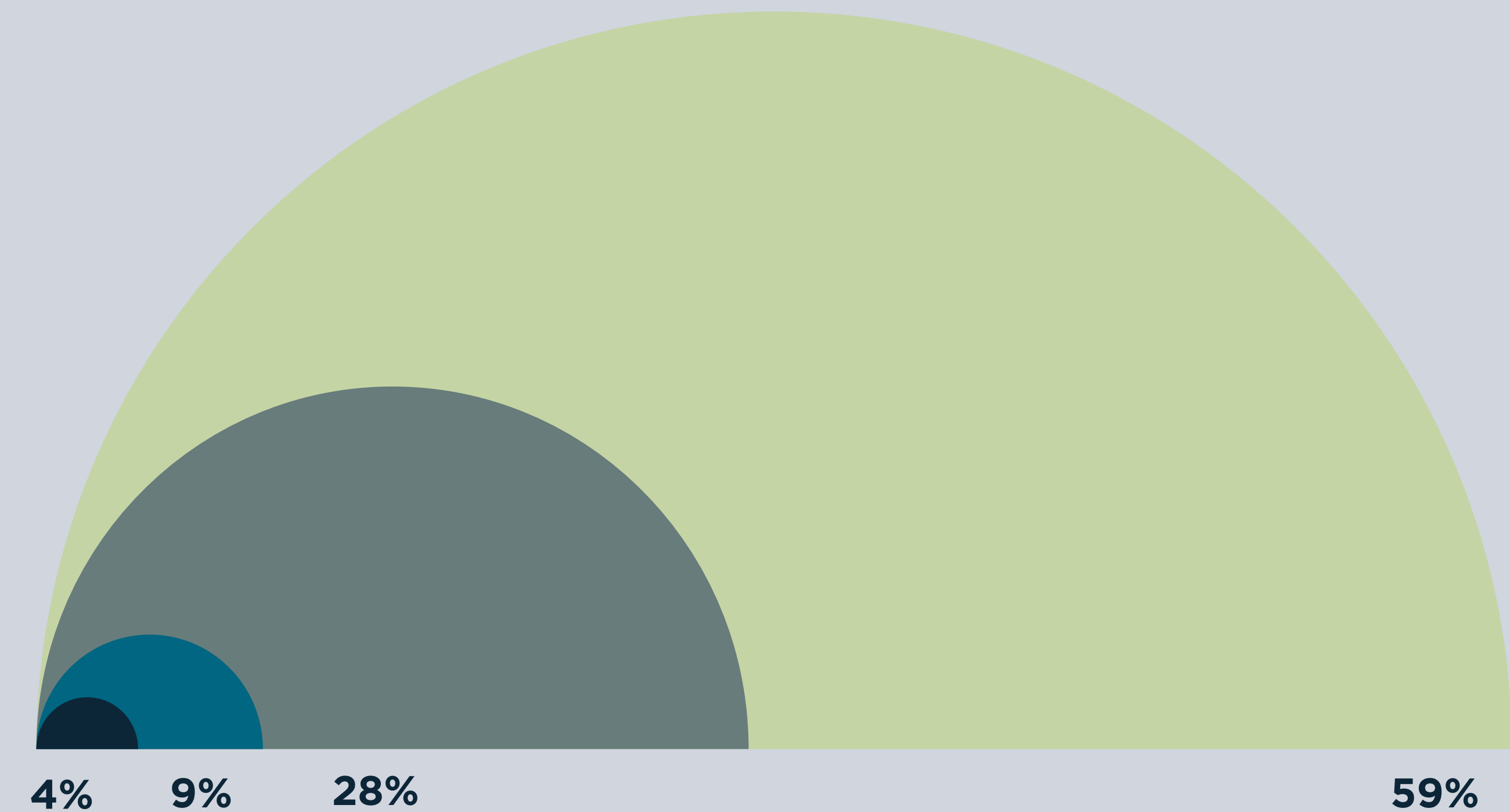
We use judgement of 'best fit' categorisation across three categories for our transactions at the point of client onboarding.

1. Corporate Governance - Contribution to the development of the client's Corporate Strategy, Stewardship or Ethics and Transparency.

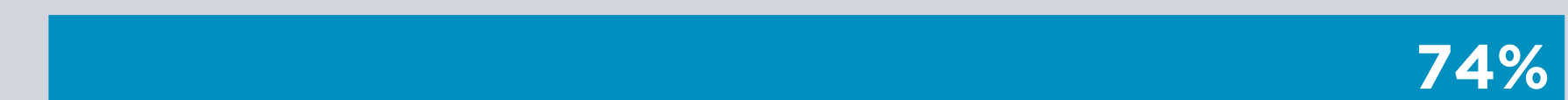
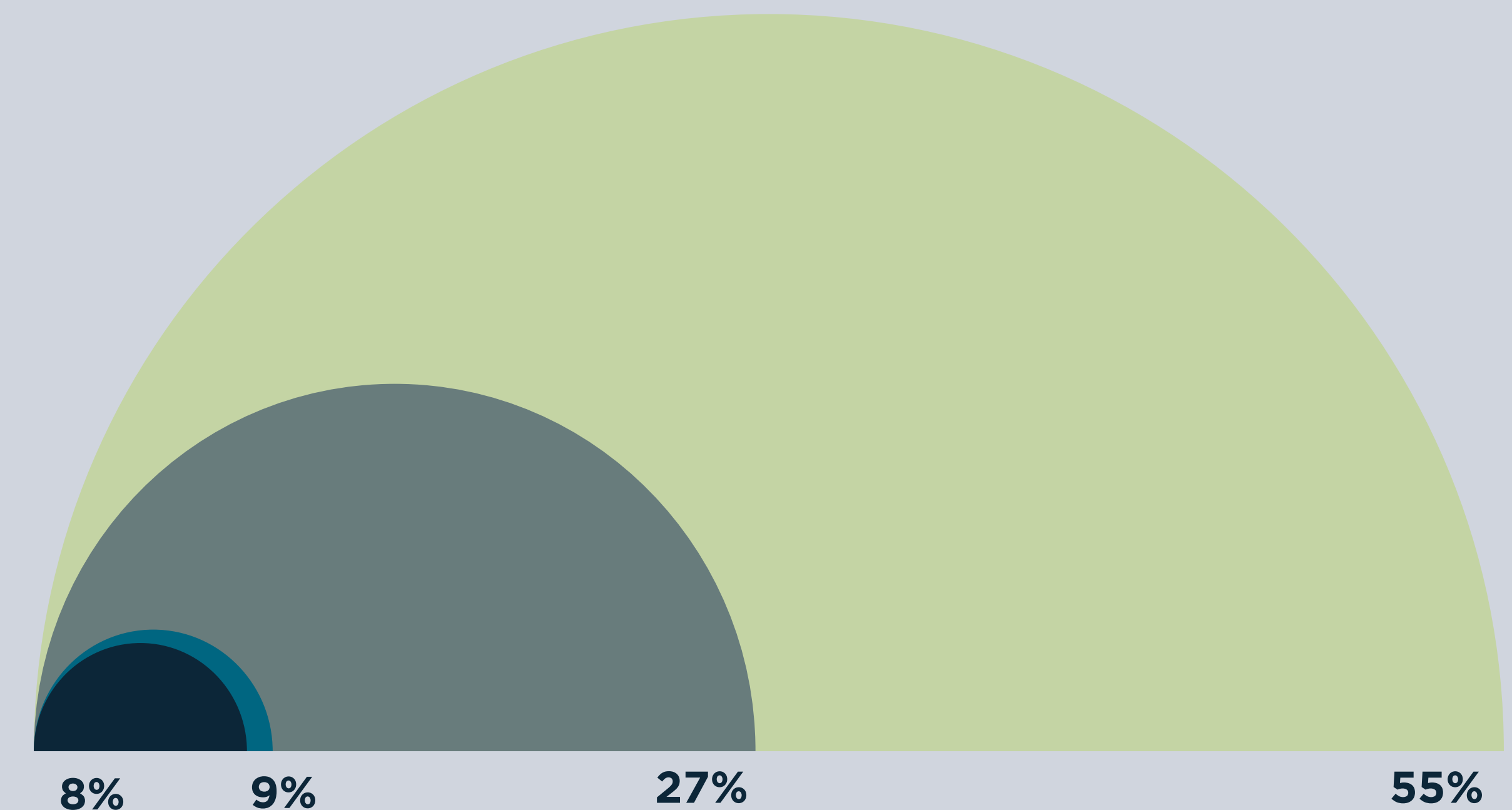
2. Social - Contribution to the development of Community Infrastructure, Education, Diversity or Health and Safety.

3. Environmental - Contribution to the development/progress of Clean Water and Sanitation, Affordable and/or Renewable Energy, Energy Transition or Climate Action.

Client ESG Impact Distribution 2021



Client ESG Impact Distribution 2022



“
98%

**proud to work
for Centrus**

”

100%
B Corp Awareness

Certified
B
Corporation

**Centrus is
a corporate
partner of**
Trees for Lℓfe



**Communities
awareness and
opportunities**

**Excellent brand
awareness and
sector expertise**



98%

**would
recommend
Centrus as a
great place
to work**

**Loved and
embedded
Hybrid
Working
model**

**Matched IT at
home and in
the office**



**Strong
Long-term
employee
retention**

≥ 60%

**increase in Communities
volunteering events**



Sector Expertise & Innovation

Cross sector case study samples

Centrus arranges funding for DBE Energy anaerobic digestion plant

Overview

Centrus acted as financial advisor to the management team and key shareholder of DBE Energy Limited, an anaerobic digestion (AD) plant in Surrey, England.

Centrus supported them in securing investment from a fund managed by the Sustainable Private Infrastructure team of Lazard Asset Management. This transaction represents the fund's inaugural investment in the UK market.

DBE Energy's state-of-the-art AD plant began receiving local food waste in January 2020 and has the capacity to process 25,000 tonnes of food waste each year to produce up to 2.3 million cubic metres of clean, green, renewable biomethane, providing energy for around 700 average sized family homes per year.

Centrus's role was to support DBE Energy's shareholders in securing the right financial partner to support the next phase of their growth as the management aims to diversify revenue lines through carbon capture for the local food and beverage industry, as well as potentially consolidating the food-waste AD sector.

Services

Developing the business plan and financial model in collaboration with the management team. Identifying the right shareholder to pursue DBE Energy's growth plans from a broad range of financial and strategic investors and negotiating commercial terms supporting DBE Energy shareholders.

Value

A range and depth of relationships with equity investors active across the UK and Europe. Expert modelling capabilities and the ability to create a management presentation that best articulates the business plan. Experience in structuring complex equity and debt financings in a broad range of sectors for businesses in various stages of growth.

“

Centrus supported throughout, actively managing the process from start to finish. The team used their specific sector knowledge and expertise in structuring complex financings to run a sale process. We are delighted with the outcome and look forward to the future in partnership with Lazard Investment Management.

”

Steve Sharratt, CEO of DBE Energy Ltd

“The AD market in the U.K., despite being one of the most advanced in Europe, is fragmented and thus creates significant potential for consolidation and growth. We are delighted to have completed this investment in DBE Energy, and together with its management team are looking forward to growing this partnership further.”

Robert Wall, Head of Sustainable Private Infrastructure – Lazard Asset Management

“It has been a pleasure working with the management and key shareholders of DBE Energy to secure a partner that will drive the future growth of the business. We look forward to continuing to work with the team and new shareholders as they grow their partnership.

The UK anaerobic digestion market continues to be an exciting growth market and will play a significant role in enabling the UK to meet its net zero targets. Centrus has a deep understanding of the UK and European green gas space and are well versed in helping our clients meet their strategic objectives”.

Terence Amako, Head of M&A and New Energies – Centrus



Overview

Cromwood Housing Group, announced the signing of a new £19.39m loan with Rothschild & Co as part of a Greater London Authority (GLA) led scheme aimed at eradicating rough sleeping, as well as providing housing for domestic abuse victims.

About Cromwood

Cromwood Housing is a registered provider (RP) of social housing, delivering affordable homes to the people who need it the most, when they need it the most.

Transaction overview

The new debt facility, along with a £18.1m grant from the GLA, will allow Cromwood to proceed with the acquisition of 160 new properties. Of these, 140 will provide long term, move-on, housing for those sleeping rough in London, while the remaining 20 will be designed to house individuals fleeing from domestic violence.

Cromwood has partnered with two charities – Thames Reach, which works with people affected by rough sleeping to deliver this project, and Solace, which supports survivors of abuse, violence and exploitation. Both charities will identify suitable clients and provide a range of support to help them settle into their new homes.

Centrus arranges

£19m loan facility for Cromwood

to help house domestic abuse victims.

Solution

The new facility, which was arranged and structured by Centrus, has a fixed rate 19-year term in line with the GLA nominations agreement and is secured against the cashflow from the acquired properties.

This transaction follows 135 properties acquired in 2021 to tackle rough sleeping with support from GLA grant and a c.£20m loan from BAE Systems Pension Fund, arranged also by Centrus.

“

This investment will enable us to provide much-needed specialist housing across London and extend our work in this area. It's a real achievement to partner with a company of Rothschild & Co's size and reputation to invest in social housing.

It follows on from our success with BAE Systems last year and demonstrates the key role smaller registered providers can play in attracting new investors into this market to accelerate the supply of accommodation for rough sleepers and those fleeing domestic violence and abuse.

”

Moses Hirschler, Chief Executive – Cromwood

“We are delighted to have worked with the Cromwood team again, and Rothschild & Co, to put in place this loan facility, in addition to the £20m we arranged from BAE Systems Pension Fund last year. This additional funding will have a direct and positive impact on the lives of those concerned and embodies our ethos of finance with purpose.”

Phil Jenkins, Managing Director – Centrus



Valleys to Coast on their first Sustainability Linked RCF

Transaction overview

Valleys to Coast is a not-for-profit housing association that provides and manages nearly 6,000 homes across Bridgend, South Wales.

As Valleys to Coast increased their aspirations to deliver more homes, they needed additional liquidity to match the increased expenditure. Centrus advised on a holistic strategy to not just increase liquidity but ensure the overall treasury platform was fit for purpose.

Solution

A full strategy review and market engagement process highlighted the key concerns for Valleys to Coast. A combination of accessing the capital markets via bLEND and a new bank RCF was chosen as the preferred solution. Centrus negotiated terms across a number of new and existing lenders, ultimately extending and amending an existing facility to more favourable terms.

Added Benefits

Valleys to Coast will now benefit from long-term, fixed-rate finance from bLEND at very competitive rates – significantly below what it may be able to achieve independently in the capital markets, and with fewer covenants.

The sustainability linked RCF aligns with Valleys to Coast's overall sustainability and ESG strategy, ensuring it is financially rewarded for achieving its ambitious social and environmental targets. This will enable Valleys to Coast to improve the energy efficiency of its homes, reducing bills for its customers, and help increase employment in its local area through internship programmes.

“

Centrus were supportive throughout the process, providing valuable advice and assurance for our Board. We have now secured cost-effective long term funding to enable us to deliver our ambitious corporate plan objectives in the years to come.

”

Claire Marshall, Corporate Director of Finance, Governance, Strategy and Performance – Valleys to Coast

“It has been a pleasure working with Valleys to Coast to deliver a transformational financing programme for the business. Aligning their ESG strategy with the financing will allow them to deliver even greater value to their stakeholders.”

Phil Jenkins, Managing Director – Centrus



Centrus advises Circle VHA on its first social housing development project.

Overview

Circle VHA achieved a groundbreaking single facility covering construction finance and a 30-year long-term finance to deliver 47 apartments.

Centrus worked with Circle VHA to deliver financing for its first social housing development project comprising 47 apartments to be built on a Dublin City centre site. The ultimate financing

solution brought together different lending teams within AIB (Real Estate & Corporate Banking) within a single ground breaking facility and first-of-its-kind security structure. waste AD sector.

Services

Against the backdrop of a volatile economic environment, Centrus worked with Circle VHA to assess the economic risks facing the project and associated mitigating options. Rising interest rates create debt capacity constraints and the focus of the hedging strategy throughout was to provide debt capacity certainty for the refinance of the development facility.

This analysis informed the ultimate strategy to forward fix the long-term interest rate (i.e. locking in the rate at which Circle VHA will borrow the long-term finance to repay the construction funding). This gives both borrower and lender, debt capacity certainty for the long-term financing which will be used to repay the construction loan.

Both the construction funding and the long-term funding were documented

within a single facility agreement which required strategic commercial negotiation to ensure it was fit for purpose and met the sector specific circumstances of the deal, the needs of all stakeholders (CVHA, AIB, DCC, DHLG&H, Contractor).

Value

Centrus drew on in-depth understanding of stakeholder perspectives to negotiate a financing and hedging structure that met Circle VHA's objectives and ultimately saw the development of 47 new homes get underway in late 2022.

“

Centrus was a great partner for us in this landmark project. The team brought both financing and risk management solutions to the table and worked tirelessly to get the deal over the line. They brought a collaborative solution orientated approach to this project which was not without its challenges. They never lost sight of the ultimate objective of getting 47 homes built.

”

Colin Creedon, Finance
Director - Circle VHA.

“Great to see Circle VHA's groundbreaking project reach first drawdown with AIB. The project is progressing very well and we are looking forward to seeing tenants in their homes in 2024.”

Gavin Friel, Director - Centrus.



Centrus advises Yorkshire Water refinancing of £95m HoldCo facilities

Transaction Overview

Yorkshire Water is a water supply and waste water treatment company serving the Yorkshire and Humber region. It treats and supplies approximately 1.3 billion litres of drinking water and collects, treats and returns approximately 1 billion litres of wastewater safely back to the environment every day.

Yorkshire Water has refinanced its HoldCo £65m term loan facility and £30m RCF held by Kelda Finance (No.2) Limited, which were signed in 2015 with new 7-year and 5 year extendable facilities respectively.

To facilitate a future where all facilities at this level will be on the same terms, the opportunity was taken on this refinancing to introduce a common terms agreement for these facilities.

Centrus Solution

Given the improved credit environment for UK Water holding companies' credit margins, Centrus ran a competitive process introducing new lenders to supplement the existing providers.

A Commons Term Agreement was established with the new lenders, Intesa Sanpaolo and Bank of China, not only to refinance the existing 2015 facilities but to facilitate, for the benefit of all parties, all HoldCo borrowings to be under common terms in the future.

Added Benefits

Centrus managed a process that allowed the company through introducing new lenders, to refinance its facilities on similar terms to those achieved in 2015, and as a result, create a new benchmark for subsequent refinancings at the HoldCo level. Bank of China, already a relationship bank, has increased its investment into one of the largest water utilities in the UK. Intesa Sanpaolo has become a new relationship bank, making its first investment into the group.

“

Centrus supported throughout, actively managing the process from start to finish. The team used their specific sector knowledge and expertise in structuring complex financings to run a sale process. We are delighted with the outcome and look forward to the future in partnership with Lazard Investment Management.

”

David Gregg, Head of
Corporate Finance –
Yorkshire Water

“Centrus is very pleased to have worked with Yorkshire Water, Intesa Sanpaolo and Bank of China on this financing, which has developed existing banking relationships and introduced new lending relationships to support Yorkshire Water.

This transaction reflects the value of the ongoing relationship between Centrus and Yorkshire Water. Centrus' insight into Yorkshire Water's business and requirements has delivered a successful outcome for all parties.”

Scott Wilsher, Senior
Associate – Centrus



Communities

Social Value and Building Communities 2012

Centrus Communities has been a key part of our culture since our foundation in 2012. It has glowing credibility as one of our core values as a business through which we provide high impact, practical and fundraising support for inspiring charities. Our activity reflects our sectors of work, supporting our ambition to conduct Finance that delivers real benefits to people and society.

We contribute with our time, donations and professional input. We are a proud supporter of the annual London City Giving Day, hold June each year as our community volunteering month and our Dublin team are provided with a quarterly 10-hour allowance in lieu of work time to volunteer with a charity or cause of their choice.





Centrus Communities...

helps refurb Single Homeless Project (SHP) hostel in Sydneham

Long-time partners of Centrus Communities, SHP are a London-wide charity working to prevent homelessness and help vulnerable and socially excluded people transform their lives.

The Centrus team were split into multiple groups and tasked with cleaning out the hostel basement full of unused items ready for collection, painting an area that will be used for in-house bike workshops and creating a TV/ recreation room for the residents to enjoy.

The project was part of our Volunteering Month programme, which encourages employees to take a day to volunteer with a charity of choice.



Centrus Communities..

supports Dublin based Stepside FC

Centrus Communities is proud to have announced our support of Stepside FC, the Dublin based youth football club that aims to promote both girls' and boys' soccer in a positive environment.

With over 100 active members, Stepside encourages the

participation of all abilities, developing players both on and off the pitch.

The community ethos of Stepside FC fits perfectly with the core values of Centrus Communities, our volunteering and fundraising initiative, where we challenge ourselves to look at innovative ways to deliver social impact and social innovation in our communities.

We are pleased to have joined the Stepside team, and look forward to being part of their journey!



Centrus proud to sponsor

#TourDeLunsar 2022

Once again, Centrus are proud to have sponsored the #TourDeLunsar 2022, Sierra Leone's largest cycling race, promoting an exciting future for professional cycling in West Africa.

It is a pleasure to support the incredible Lunsar team as they continue to grow youth confidence and achievement through cycling in Sierra Leone.

Photo taken by Matt Grayson



Centrus Communities...

teams up with Go Underhill Project

“

We are very grateful to Centrus, and to Phil, for this £15,000 donation. Both the funding itself and the assistance that is being given are making a real difference to MCA's ability to deliver this longed for project for the community in Mumbles. On behalf of the Trustees and the people of Mumbles, I would offer a huge 'Thank you'.

”

Chair of MCA, Simon Tse

Centrus Communities has announced a £15,000 donation to Go Underhill an ambitious community project to transform the sporting and community facilities in Underhill Park in Wales which is home to Mumbles Rangers Football Club, Mumbles Rugby Club and is also used by Swansea Cricket Club.



Targets and Ambitions

Sustainability at Centrus now has an established strategy and dedicated resource with processes and policies shaped to support our operations.

This has been verified by our B Corp certification and our ESG impact reporting.

Our energy source is 100% renewable, we have a use less, reuse and then recycle approach to our waste, and the momentum of energy transition and social impact across our sectors of work for purpose driven clients is rolling strong.

There are increasing examples of innovative green finance and sustainability solutions that add more positive, governance and environmental impact across our sectors and this is now tracked in our directory database of delivered work.

The purpose of our work is unifying gold dust for our teams, and we are very proud of everything we have achieved...

but...

We are always looking to improve our internal example and widen our external influence.

To drive this, we have daily contributions across our teams and have set 6 measurable targets in place.

1

Carbon Neutral Target

Calculate
Reduce
Offset

2

Certified



Corporation

Improve B Impact
assessment score

3

Quarterly
Audit-Grade
ESG Reporting
to international
accounting standards

5

Sustainable
Supply Chain &
Environmentally
Preferable
Purchasing

4

Take on the
UN Sustainable
Development
Goals Action
Manager to
demonstrate
our contribution
to the...

6

Increase environmental impact

of our service provision
across our advisory teams

17

UN
SDGs